
Robert C. Martinage



Deputy Under Secretary of the Navy For Plans, Policy, Oversight and Integration

Robert Martinage is currently the Deputy Under Secretary of the Navy (DUSN) for Plans, Policy, Oversight and Integration (PPOI). He serves as the Secretary of the Navy's primary advisor on all matters relating to Department of the Navy (DON) foreign policy and strategy, intelligence, and DON special operations advocacy and support. Per direction of the Secretary, he is responsible for policy integration within the DON and its interface with the interagency community of the federal government. On a day-to-day basis, he supports the Under Secretary on matters dealing with readiness and DON capabilities development.

Mr. Martinage reports to DON after serving as Principal Deputy Assistant Secretary of Defense, Special Operations/Low-Intensity and Interdependent Capabilities (SO/LIC&IC) within the Office of the Secretary of Defense (OSD). He provided policy advice on irregular warfare, counter-terrorism, counter-narcotics, security force assistance, stability operations, and humanitarian assistance and disaster relief activities. He was responsible for oversight of Major Force Program 11 budget development and execution. He represented SO/LIC&IC during all aspects of DOD's annual program-budget review, as well as on U.S. Special Operations Command's Board of Directors. In his Interdependent Capabilities role, he chaired a high-profile, DOD-wide study effort directed by the Secretary of Defense on the development of future intelligence, surveillance, and reconnaissance platforms; electronic attack; and airborne and sea-based, long-range strike capabilities. He also played a major role in the 2010 Quadrennial Defense Review and in development of current Defense Planning and Program Guidance.

Prior to his appointment as PDASD (SO/LIC&IC), Mr. Martinage was a Vice President at the Center for Strategic and Budgetary Assessments (CSBA) where he was responsible for carrying out a broad research program on defense strategy and planning, military modernization, and future warfare for government, foundation, and corporate clients. He has more than 14 years of experience designing, conducting, and analyzing war games for, and providing senior-level analytic support to, the Department. He was the lead analyst on over 40 wargames and numerous studies focused on special operations, irregular warfare, conventional operations in high-end threat environments, and strategic deterrence and warfare. He also authored numerous CSBA analytic reports and monographs, including *Special Operations Forces-Future Challenges and Opportunities* (2008), which prompted an invitation to testify before the House Armed Services Subcommittee on Terrorism, Unconventional Threats and Capabilities in March 2009; and *The Global War on Terrorism: An Assessment* (2007), which was highlighted by the Council on

Foreign Relations as a "must read." From 1993-1997, Mr. Martinage worked on contracts for OSD, the Central Intelligence Agency, and the Department of Energy while employed by Science Applications International Corporation in McLean, VA. Prior to that, Mr. Martinage served briefly in the US Department of State, serving as a special assistant to the chairman of the interagency Missile Technology Export Control (MTEC) group.

Mr. Martinage holds a master's of art from The Fletcher School of Law & Diplomacy with fields of concentration in International Security Studies, Southwest Asia, International Negotiation & Conflict Resolution, and Civilization & Foreign Affairs. Mr. Martinage earned his bachelor's of arts cum laude from Dartmouth College in Government with concentrations in International Relations and Political Theory & Public Law.